2017-2018 REPORT DOWNTOWN BOSTON BUSINESS IMPROVEMENT DISTRICT

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MESSAGE FROM THE PRESIDENT AND CEO

The Downtown Boston BID is proud of its accomplishments, and this report gives an overview of our progress since 2011. Highlighting our organization's many achievements, it outlines the goals of a five-year strategic plan that embraces change without losing sight of our core values. Property owners, businesses, residents, nonprofits and government agencies have contributed to the Downtown Boston transformation. Our work is collaborative, data driven, and we strive to protect investments totaling \$4.6 billion over the past 10 years while encouraging future growth.

Today, Downtown is known for blending its rich historic architecture with an innovation hub of activity that is home to sparkling new mixed-use developments, international retail and many start-up and tech companies. And, with over 12,000 residents, many raising families, we have blossomed into a 24/7 neighborhood.

It is particularly gratifying to hear from people all over the world who say: "Downtown Boston is beautiful, clean, vibrant, and welcoming to everyone." Those sentiments were heard repeatedly from property owners during our recent fifth-year renewal effort, which received a 97% approval vote. I am grateful for the commitment of our board of directors, property and business owners, dedicated staff and ambassadors who have all contributed to the success of Downtown Boston. And finally, a special acknowledgment to Mayor Martin J. Walsh and members of his administration for their continued commitment in support of our efforts.

Sincerely,

Vounance E. Sanorona

Rosemarie E. Sansone



A VIBRANT DOWNTOWN

Jack Spurr has experienced a Downtown roller-coaster ride based on the economy and even attitudes about building heights, which were kept to a low profile in the '80s but are now soaring along with the district itself. "The BID certainly has made Downtown much more vibrant. Property values have gone up, which is what we promised in 2010. It's the effort of many people—owners, businesses, residents, police and City Hall. I don't think you'll find another neighborhood where people are talking to each other quite like ours."

JOHN H. "JACK" SPURR, JR. BID CHAIRMAN

FOSTERING COMMUNITY

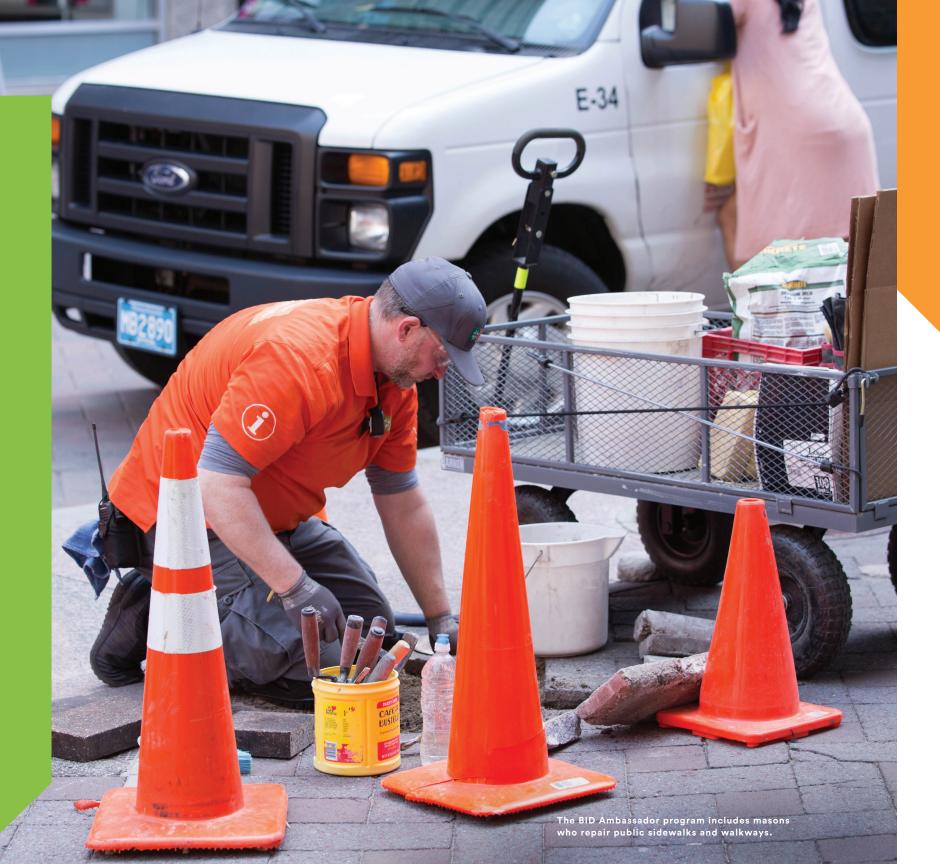
Stacy Cawley likens the function of the new, light-filled Exchange at 100 Federal Street to the BID in that it "brings the community together." Upon Boston Properties' acquisition of the property, Cawley immersed herself in the BID organization. "The BID has brought many players in the community together with the common goal of improving the community we live, work and play in," she said. "I have learned so much from the BID, especially the senior staff and board members with ties to the area and City Hall that go back decades."



STACY CAWLEY BID VICE CHAIRWOMAN



BD Ζ ACTION



MEASURED

ANNUALLY

ACHIEVEMENTS

THE DOWNTOWN BOSTON BID **INVESTED** IN THE DISTRICT

MORE 6,000 PEOPLE RECEIVE THAN 6,000 OUR NEWSLETTER

OVER THE PAST 5 YEARS

WE HAVE **REMOVED** 16,877 GRAFFITI TONS GRAFFITI TAGS

PERSONALLY 472,992 **GUESTS** AND **VISITORS** SEEKING INFORMATION AND HELP

§143,409 **DOWNTOWN BOSTON RETAIL MAPS**

110 **GROUND PLANTERS**

610 HANGING BASKETS 550 HOLIDAY WREATHS

1,600 PUBLIC PERFORMANCES

NEW INITIATIVES

Neighborhood Well-Being—The BID has undertaken a security and neighborhood wellbeing risk assessment. It is developing a security manager round table and creating a zoned neighborhood engagement plan. A safety and risk management staff position has been added.

Pedestrian Zone Task Force—A multi-agency task force, led by the Boston Transportation Department, will address the changing priorities and requirements for a safe, effective and welcoming pedestrian zone.

Capital Design—The City of Boston's capital budget includes \$500,000 for "design improvements to the Washington Street, Summer/Winter Street intersections, including reconstruction of the roadway, implementation of a pedestrian zone or shared street, and security improvements."

Boston Planning & Development Agency Planning Initiative—The BID will work with the BPDA on a major downtown planning initiative that will examine preservation, enhancement and growth within the BID neighborhoods.

Pedestrian Sensors—The BID has installed 12 sensors that count pedestrians and vehicles to provide accurate and timely data for better program planning, to support member leasing strategies, and to inform city planning and investment strategies.

Marketing and Brand Activation—Having launched a revamped website that is responsive to mobile technology, the BID is undergoing a competitive analysis of its marketing platforms and implementing robust search engine and social media optimization.





Top: Boston Police Department bicycle officers regularly patrol the Downtown Boston neighborhood. Bottom: Motion-activated street sensors count pedestrians and vehicles 7 days a week, 24 hours a day.

Communication and partnerships are at the heart of everything the BID does. Working with Macy's, we kick off the holiday season each year with a live concert and tree lighting. The Lafayette City Center Passageway is home to the Griffin Museum of Photography's everchanging exhibit of astounding visual images. Berklee College of Music helps support the BID's public performances.

Over the coming decade, **Revolution 250** will explore the history of the American Revolution and the ways that the actions of 1776 resonate today. The BID is a key partner in bringing together residents, visitors, planners, educators, artists, students, the business community and politicians to recognize the importance of our neighborhood, culture and values as we prepare for the 250th anniversary of the fight for American independence from the British Empire.

PARTNERSHIPS

Our partnership with **LuminArtz** will bring ILLUMINUS to Downtown Boston for the second straight year this November. This innovative festival of art and light draws more than 50,000 people Downtown. We also support **Boston Fashion Week** with two signature events, one in May and another in September, that help showcase Boston's vibrant and eclectic fashion community.

Our work with the Massachusetts Concierge **Association** helps connect professionals from the hospitality, residential and commercial property sectors to new restaurants and retail businesses in the BID.







Clockwise from top: People enjoyed interactive art installations during the ILLUMINUS Light Festival. BID President & CEO Rosemarie Sansone and BID Director of Operations for the Ambassador Program Steve Brookes were honored at the BID's annual meeting in 2017. Local designers exhibited at Boston Fashion Week's Open Runway.

A THRIVING DOWNTOWN

It is an exciting time for development throughout the BID as new construction, major renovations and bold proposals transform the district. In the Financial District, Related Beal's Congress Square redevelopment, nearly complete, is adding a new hotel, retail, residences and an office tower above an existing cluster of buildings.

A few blocks south, Millennium Partners' 115 Winthrop Square proposal aims to revitalize Winthrop Square with a mixed-use skyscraper.

Meanwhile, in Downtown Crossing, two simultaneous renovations— L3 Capital's 399 Washington Street and Midwood Investment & **Development's** One Milk Street—are adding luster to historic 19th-century properties. Midwood Investment also is studying a variety of possibilities to restart its One Bromfield Street proposal.

Finally, Boston Properties recently celebrated the opening of the Exchange at 100 Federal Street, which coincided with Rockpoint Group's 99 Summer Street lobby renovation.

- Full renovation and upgrade of preexisting 5-floor, 75,000-square-foot building • Renovation launched August 2017

NEW DEVELOPMENTS

115 Winthrop Square MILLENNIUM PARTNERS

- 691-foot, 53-floor, 1.55 millionsquare-foot building
- (750.000 square feet of office space)
- 500 residential units
- Construction launched June 2018

399 Washington Street

L3 CAPITAL

80 Boylston Street EMERSON COLLEGE

- Full renovation and upgrade of dormitory • Addition of 294 beds to 750-bed complex, new 13th floor
- Renovation launched June 2017

48 Boylston Street

- ST. FRANCIS HOUSE
- 5-floor, 40,500-square-foot building
- Conversion to 46 affordable
- housing units
- Renovation launched January 2018

1.8MSF RETAIL SPACE

OVER THE PAST 5 YEARS

INCREASE ASSESSED COMMERCIAL **PROPERTY VALUE RETAIL ≤** BUSINESSES

GATEWAY REFRESHED



CHAD REMIS OXFORD PROPERTIES

When Oxford Properties purchased 125 Summer St. and moved its Boston headquarters to the skyscraper, it took time to "live in the building" before making significant changes, says Chad Remis. Then light dawned. "We're in this incredible, vibrant area on the edge of Downtown and the Greenway; our front door should be welcoming people." The firm moved the entrance, redesigned the public plaza it faces, and "the results speak for themselves." Remis notes that occupancy went from 60 percent to 100 percent within a year.

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NEW DEVELOPMENTS, CONT.

Congress Square RELATED BEAL

- Full renovation and upgrade of 458,300-square-foot cluster of 5 buildings
- Conversion of 13-19 Congress Street into 35-unit residential tower
- Conversion of 40 Water Street into mixed-use office/retail space
- Development of 54-68 Devonshire Street into 163-room boutique hotel
- Renovation launched in March 2016

Exchange at 100 Federal Street BOSTON PROPERTIES

- 10,000-square-foot atrium
- 10,000 square feet of retail space
- Opened March 2018

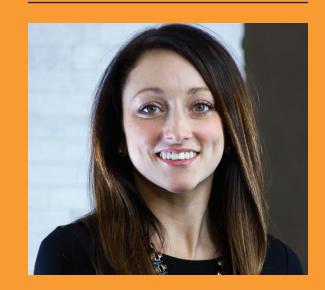
One Milk Street MIDWOOD INVESTMENT & DEVELOPMENT

- Full renovation and upgrade of 6-floor, 36,500-square-foot building
- Renovation launched October 2017

One Bromfield Street MIDWOOD INVESTMENT & DEVELOPMENT

• Proposal currently being re-conceptualized

HISTORY & MODERNIZATION



WHITNEY ROBINETTE L3 CAPITAL

Whitney Robinette is familiar with the challenges and joys of redeveloping historical structures and sees the former Barnes & Noble building at 399 Washington St. as a unique puzzle. "Our challenge is to preserve the historical character while bringing it up to code and modernizing it to last another 100 years," she says. The building will house retail and office space, and Robinette is focused on attracting tenants that will complement nearby businesses. The melding of old and new will be unveiled in the second quarter of 2019.

didwood Investment & Development celebrating the groundbreaking f the One Milk Street renovation. From left to right: Boston Mayor Martin J. Walsh, Kevin Sullivan and Les Hiscoe of Shawmut Design & Construction, Friends of Post Office Square General Manager Pamela Messenger, and State Representative Aaron Michlewitz.

SHAWMIT

SHAWNUT

1,000 Degrees Neapolitan Pizza 45 Court Street 1000degreespizza.com

Blue Bottle Coffee

Barracuda On The Fly 55 Bromfield Street barracudatavern.com

Caffé Strega

Cultivar

Dig Inn diginn.com

Explorateur 186 Tremont Street explorateur.com

Grainmaker 91 Summer Street eatgrainmaker.com

NEW RESTAURANTS

The BID neighborhood welcomes a wonderfully diverse array of new dining options, ranging from "healthy casual," food prepared on a roboticsbased food assembly line, to a Parisian-styled café.

Exchange at 100 Federal Street bluebottlecoffee.com

99 Summer Street caffestregaboston.com

Ames Hotel (1 Court Street) cultivarboston.com

277 Washington Street

minigrow

125 Summer Street minigrow.com

Noon Mediterranean

95 Summer Street, 267 Washington Street eatnoon.com/menu

Shed's BBQ

32 Bromfield Street shedsbbq.com

Spyce

241 Washington Street spyce.com

Taste Wine Bar & Café 101 Summer Street tastebarboston.com

Boston Chops 52 Temple Place bostonchops.com

Democracy Brewing 35 Temple Place

democracybrewing.com



Downtown Boston has numerous al fresco dining spots.

MARKETING CONVENIENCE



LARRY BAXTER ROCHE BROS.

Roche Bros. researched urban supermarkets nationwide when it was designing its Downtown supermarket, says Larry Baxter. Now the Downtown Crossing store is being imitated far and wide. "The urban area has more people coming in more frequently for smaller orders. Business folks come at lunchtime, and with the nice weather, we're so happy that the city allows us to set up tables outside. We have area residents, and the T definitely helps us. Commuters come in on the way home because it's so convenient."

FOODIE TECH



KALE ROGERS SPYCE

Downtown is notable for its tech firms and its dining. The new Spyce restaurant, serving food prepared robotically, combines both sectors. Spyce cofounder Kale Rogers says the BID helped with zoning advice and additional support, but his favorite BID moment came when he and his partners were lunching in Readers Park. Roland, a BID Ambassador, started telling them about four MIT grads' "awesome" new restaurant concept opening nearby. "We're those guys," Rogers told him.

TECHNOLOGY

The BID area's ongoing "tech renaissance" remains vibrant. Over the past year, nearly 300,000 square feet of office space has been leased by tech/ start-up firms. Proximity to Kendall Square and the Seaport, a diverse offering of Class A and B office spaces and the presence of dynamic tech incubators create a thriving tech ecosystem in the neighborhood.

Analog Devices

- Analog/digital sensory monitoring equipment
- 125 Summer Street
- 25,000 square feet

CloudHealth Technologies

- Cloud-based data management
- 100 Summer Street
- 80,000 square feet

FitNow Inc.

- Fitness app device manufacturer
- 101 Tremont Street
- 5,500 square feet

Get Response

- e-based marketing platforms
- 71 Summer Street
- 2,200 square feet

Mighty Al

- Autonomous driving systems
- 50 Milk Street
- 3,000 square feet

Repsly

- Data management software
- 77 Summer Street
- 7,800 square feet

Reward Getaway

- Employee-management software
- 141 Tremont Street
- 5,500 square feet

Salsify

- Product management software
- 75-101 Federal Street
- 100,000 square feet

VMWare

- Cloud-based computing software
- Lafayette City Center
- 38,800 square feet



Oxford Properties' newly renovated 125 Summer Street plaza and lobby, home to many of Downtown Boston's newest high-tech companies.



The atrium of Exchange at 100 Fe includes restaurants, a coff<mark>ee</mark> sho seating for the public.

THE

WORKING & LIVING HERE













A GROWING RESIDENTIAL NEIGHBORHOOD



Downtown Boston is an ideal place to live. It has a true neighborhood feel and amenities that include a Roche Bros. supermarket, a dazzling array of retail businesses including apparel giants Primark, Macy's, DSW and Forever 21, hundreds of restaurants—from fast-casual and fine dining to cafés and wine bars—and 12 fitness centers. This diverse neighborhood also benefits from immediate access to the MBTA Green, Orange, Blue, Red and Silver lines, and South Station is steps away from the district.



12,939 CALL DOWNTOWN CROSSING HOME

1,034 RESIDENTIAL UNITS SINCE 2009

²,600 Π **RESIDENCES**

\$1.97M AVERAGE $\frac{1}{2}$ CONDO SALE PRICE



QUALITY **OF LIFE**



RISHI SHUKLA DOWNTOWN BOSTON **RESIDENTS' ASSOCIATION**

A handful of Downtown residents gathered in 2014 to successfully address a neighborhood issue and found that working together was productive and fun. Now more than 450 people are involved in the effort to promote neighborhood quality of life. Rishi Shukla has been involved from the beginning. He, his wife and their two young children enjoy "the largest backyard on Earth," with amazing amenities in walking distance. Shukla appreciates the BID's "cohesive, thoughtful approach" to planning, which "can serve as a blueprint for other neighborhoods."



TOURISM **& CULTURE**

Downtown Boston is in a class by itself when it comes to historic attractions, and U.S. News & World Report has ranked Boston as its #1 summer vacation destination. That comes as no surprise; the Greater Boston Convention and Visitors Bureau projects an influx of over 19 million domestic and 1.7 million overseas visitors this year.

Downtown Boston hosts 4.2 million people along the Freedom Trail, and historic sites like the Old South Meeting House and the Old State House saw 215,000 visitors combined in 2017. The area's six theatrical venues, which can accommodate 13,438 people, collectively stage hundreds of annual performances and screenings. Downtown Boston is a major stop for Broadway shows and home to the **Boston Ballet**. Also, the district expects 187,000 people to visit our neighborhood to see the Broadway blockbuster "Hamilton" in fall 2018.

Downtown Boston is home to seven luxury hotels, which combined boast 1,970 hotels rooms, an average occupancy rate of 84 percent and an average daily rate of \$281. A new, 163-room Hyatt Centric will open on Devonshire Street by the end of 2018. Driving and parking in the district are convenient; 13 parking garages accommodate 6,350 cars. The rise of Boston bikesharing options have increased bicycle trips to or from the district to 96,000 annually.



ARTS & CULTURE



DAVID HOWSE ArtsEmerson

Emerson College considers itself a civic player, woven into the fabric of Boston. To that end, ArtsEmerson is committed to ensuring that the Theater District belongs to everybody by helping people from across the region "connect with their common humanity through the arts," says David C. Howse. "We're eager to use the arts as a prompt for challenging conversations about race and other matters. If we can bridge those divides in our community, it will lead to a more thriving city."

ANNUAL VISITORS



1,970 HOTEL 7 LUXURY 84% OCCUPANCY RATE

13,438

THEATER SEATS

PARKING SPACES

96,000 6,350

BIKE SHARE TRIPS

TRANSPORTATION

With Downtown at the hub of the rapid transit system, it comes as no surprise that Downtown Crossing experienced the highest traffic volume of all MBTA stations in 2017. The station recorded an average of 25,188 transfers on a typical workday last year. The weekday average for riders boarding at Chinatown, Downtown Crossing or State Street was 44,484, and weekend numbers are also impressive, with 9,193 riders entering the three stations on Saturdays and Sundays.

EDUCATION

More than 12,500 students from five colleges and universities consider Downtown Boston their urban campus. Emerson College and Suffolk University alone account for more than 1 million square feet of real estate in Downtown Crossing.

The youthful vitality of this BID population helps fuel innovation in the arts, technology, business and sciences. The student population finds opportunity in a dazzling array of internships and co-ops in companies that are changing the world every day.

5 COLLEGES AND UNIVERSITIES CALL DOWNTOWN BOSTON "THEIR" URBAN CAMPUS

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The Boston Opera House is home to the world-famous Boston Ballet



Members of the BID Board of Directors and Mayor Martin J. Walsh

ASSETS

Cash and cash equivale Accounts receivable (ne Other assets Furniture & equipment (net of depreciation) Total assets

LIABILITIES AND NET

Accounts payable (and all other liabilities) Unrestricted net assets Total assets and liabili

FY 2017 SUMMARY FINANCIAL STATEMENT

Based on audited financial statements

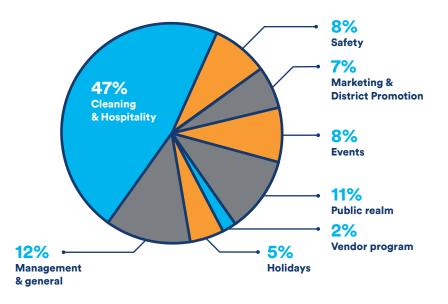
STATEMENT OF **FINANCIAL POSITION**

STATEMENT OF ACTIVITIES

REVENUE

lities	2,772,334	Total expenses	5,858,479
S	2,410,490	Holidays	275,707
)		Vendor program	80,772
	361,844	Public realm	716,638
T ASSETS		Events	623,090
		Marketing & district promotion	353,215
	2,772,334	Cleaning & hospitality	2,916,557
		Management & general	892,499
	1,379,610	EXPENSES	
	39,288		
net)	101,916	Total revenue	6,166,581
ents	1,251,520	Non-assessment revenue	429,087
		Membership assessments	5,737,494

FY 2019 OPERATIONAL BUDGET



CREATING VALUE



WILLIAM COWIN BID TREASURER AND DOWNTOWN RESIDENT

The BID budget has nearly doubled since inception, which has allowed for substantial investment in the district. "Millions of dollars focused where we live and work makes our neighborhood more attractive to both businesses and residents," says Bill Cowin. "Many people want to get involved in their neighborhoods and don't know how or who to ask," he said. "The BID is very welcoming and invites all of its businesses, residents and neighbors to participate in community affairs."

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DOWNTOWN CROSSING | FINANCIAL DISTRICT | LADDER DISTRICT | THEATER DISTRICT

The landmark Burnham Building in Downtown Crossing





WALKING TIMES **FROM WASHINGTON & SUMMER STREETS**

5 – 10 MINUTE WALK

Boston Common Info Center Chinatown South Station Boston City Hall Massachusetts State House **Government Center**

11 – 20 MINUTE WALK

Faneuil Hall Boston Tea Party Ships & Museum Public Garden North Station Children's Museum Beacon Hill Bay Village North End

21 - 50 MINUTE WALK

Seaport Charlestown Back Bay Newbury Street **Prudential Center** Fenway Park Museum of Fine Arts



#DowntownBoston

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DOWNTOWN BOSTON BID BOARD OF DIRECTORS

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Emily Batchelder, CBRE-New England Phil Boccalatte, Rockhill Management Scott Brown, Lincoln Property Company Brian Collins, Clarion Partners Ronald Druker, The Druker Company Terry Dunbar, Hyatt Regency Boston Christine Dunn, Dunn Associates David Epstein, The Abbey Group Steve Faber, Related Beal Paul Filtzer, Equity Office Richard Finn, E.B. Horn Co. Sam Flood, TH Real Estate David Greaney, Synergy Investments Katherine Greenberg, Plymouth Rock Assurance Edward Haverty, Ruben Companies Andrew Hoar, CBRE-New England Margaret Ings, Emerson College Joe Larkin, Millennium Partners-Boston Pamela Messenger, Friends of Post Office Square John Nucci, Suffolk University John Rattigan, DLA Piper Chad Remis, Oxford Properties Jim Robertson, Origen Ventures Jennifer Settle, State Street Bank Doug Sickler, Pi Alley Garage Anthony Singleton, Webster Bank Peter Standish, Northland Investment Corp. Samuel Tyler, Boston Municipal Research Bureau Doris Wong, Doris Wong Associates



DOWNTOWN BOSTON BID STAFF

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101 Arch Street, Suite 160 Boston, MA 02110

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DOWNTOWN BOSTON BUSINESS IMPROVEMENT DISTRICT

